2001 Annual Report

Advancing Accessible and Affordable Health Care

Providing Resources to Strengthen Families

The Trust
Amidst the chaos of the past year, The Colorado Trust completed a year-long strategic planning process. Through this undertaking, we met with and listened to people statewide to learn about the problems they face in their communities. The needs expressed by individuals in the 14 focus groups we held turned out to be a close match to the findings of the in-depth environmental scan we commissioned. These findings, followed by a good deal of thought and discussion by our board of trustees and staff members, resulted in revised mission, vision, value and goal statements, the identification of several new priorities and a renewed commitment to serving the people of Colorado.

Under our continuing goal of advancing accessible and affordable health care, we set objectives to promote health and prevent disease, strengthen the delivery of health care services and address the needs of the medically underserved. Some strategies we will use to reach these objectives include a focus on improving immunization rates, addressing the shortage of health care professionals, improving the quality of patient care and supporting a health information center for Colorado. Within our second goal of providing resources to strengthen families in Colorado, we will continue to serve the aging and address the needs of children and youth, with an emphasis on violence prevention efforts. We have added a commitment to advance quality mental health care, an issue that needs tremendous support in our state. Finally, our third goal – to be a careful steward of The Trust’s assets – seems obvious, yet ever more important in the wake of 2001.

Extensive strategic planning, such as we conducted throughout 2001, is a process undertaken at The Trust periodically. Our commitment to being cognizant of and responsive to the needs of people of Colorado is continuous.

Jean C. Jones
Chairman of the Board

John R. Moran, Jr.
President & CEO
The Colorado Trust values and believes in:

**Integrity**
- holding itself to the highest ethics and values of a good society
- individuals being responsible for decisions that affect personal and community health
- the intrinsic capacities of local communities; collaborating with communities to define and implement solutions to their unique problems

**Respect**
- honoring the unique contributions of all people in society
- maintaining a work environment that nurtures both institutional and personal growth, allowing for open communication through which all opinions are heard and respected

**Commitment**
- providing long-term support as a means to bring about positive, sustainable change

**Knowledge**
- providing opportunities for learning in order to increase understanding, develop skills and resources, evaluate actions and communicate findings to others

**Priority of Family**
- the family that, in its broadest definition, should be supported as the fundamental strength of our society.

**Goals**
The goals of The Colorado Trust are to: **Advance accessible and affordable health care**
- Promote health and prevent disease
- Strengthen delivery of health care services
- Address the needs of the medically underserved

**Provide resources to strengthen families**
- Address the needs of children and youth
- Advance quality mental health care
- Serve the aging

**Be a careful steward of The Trust’s assets**
- Maintain or increase the real value of The Trust’s investments in perpetuity, while allowing for operating costs and grant expenditures
- Conduct the financial affairs of The Trust according to the highest ethical standards.
THE COLORADO TRUST

2001          2002  2003               2004            2005

commitments for existing initiatives

✦ Assets for Colorado Youth
✦ Colorado Healthy Steps
✦ Educare Colorado
✦ Home Visitation/Invest In Kids
✦ Palliative Care
✦ Senior Wellness
✦ Supporting Immigrant & Refugee Families
✦ Supporting Schools Initiatives
  • After-School
  • CASASTART
  • Gates Small School Initiative at Manual High
  • Safe Communities-Safe Schools
✦ Violence Prevention Initiatives
  • Preventing Youth Handgun Violence
  • Public Education Campaign
  • Suicide Prevention
✦ Volunteers for Rural Seniors

*actual distributions in 2001

1985-2000

$165.9 MILLION

2001

$15.4 MILLION

$8.1 million

$12.7 million

$0.9 million

$0.5 million

$7.2 million

$4.6 million

$0.9 million

From 2001-2005, existing commitment is $33.5 million

*Through initiative-based grantmaking, The Colorado Trust supports hundreds of grantees over longer-than-usual periods of time – typically three or more years. These graphs show current commitments for existing grantees. New initiatives that support additional grantees throughout the state are authorized and funded by the board of trustees continually.

GRANTMAKING COMM

Total Grantmaking

since The Colorado Trust was founded in 1985

Strengthening Families Initiatives

COMMITMENTS FOR EXISTING INITIATIVES°
COMMITMENTS AT A GLANCE

Accessible & Affordable Health Care Initiatives

COMMITMENTS FOR EXISTING INITIATIVES*

*Through initiative-based grantmaking, The Colorado Trust supports hundreds of grantees over longer-than-usual periods of time – typically three or more years. These graphs show current commitments for existing grantees. New initiatives that support additional grantees throughout the state are authorized and funded by the board of trustees continually.

EXISTING COMMITMENTS FOR SPECIAL PROJECTS & OTHER DISTRIBUTIONS

Other Distributions
The Colorado Trust has committed $10 million to home visitation to provide support for new mothers and their children. An evaluation is helping to increase the understanding of what’s needed to bring the program model from a controlled experimental setting to full implementation in communities across the state.

Invest in Kids is a nonprofit organization that identifies high-quality, research-based programs and then works with communities to put the programs in place.

“We decided early on that we wanted to focus on prevention, and to find programs that would serve young children,” said Jennifer Atler, executive director of Invest in Kids.

The first program Invest in Kids identified was a nurse home visitation program. Developed by David Olds, professor of pediatrics and director of the Prevention Research Center for Family and Child Health at the University of Colorado, the Nurse-Family Partnership is backed by 25 years of research conducted in Colorado, Tennessee and New York. In this voluntary model, nurses visit low-income, first-time expectant mothers on a weekly or bi-weekly basis, starting as early as possible during pregnancy and continuing until the child’s second birthday.

Having confirmed the benefits of nurse-home visitation, Invest in Kids works with program developers, communities, foundations and government agencies to help develop and fund the programs statewide. “Community collaboration is a critical component of Invest in Kids’ approach,” said Lloyd Malone, child welfare administrator for the El Paso County Department of Human Services. “You can’t serve the public without having the public’s interest, ownership and involvement in the effort.”

Invest in Kids also worked intensively to communicate the significant benefits of the Nurse-Family Partnership to state legislators. As a result, they succeeded in establishing a long-term source of funding for the program from the tobacco settlement dollars.

Thanks to the hard work of the volunteers and staff of Invest in Kids, the nurse-family partnership program is now available to families in more than half of Colorado’s counties, with efforts underway to bring the program to the rest of the state.
At first glance, Katie O’Dell looks like a typical young, suburban mom as she plays with her beautiful, 11-month-old daughter Kayley. They both appear to be healthy and happy. But for Katie, now 21, it has been hard work to get to this point. Finding herself pregnant at 19, Katie said she was “very scared.” Katie, along with the baby’s dad and most of their friends, was into drugs and alcohol. She felt that she couldn’t ask for help until her boyfriend was out of the picture, which happened four months into her pregnancy when he was arrested and imprisoned. Then Katie applied for Medicaid and received a call from Kim Weber Yorga, a public health nurse with the Jefferson County Health Department.

“It took a while for us to build a relationship,” said Kim, “but it was important for Katie to learn there was someone who cared.” Through the work of Invest in Kids and the Nurse-Family Partnership, Kim met with Katie every week or two throughout her pregnancy. They will continue to meet until Kayley is two years old. Kim not only provides health services to Katie and the other 25 families she is responsible for, but also spends a lot of time counseling parents. Invest in Kids is there to help out with questions or concerns she or her clients have, says Kim.

After she began meeting with Kim, Katie also worked to rebuild a healthy relationship with her mother. “My mom was upset when she learned I was pregnant,” said Katie. “She didn’t think I could be a responsible mother.” But Katie proved herself by staying away from drugs and alcohol, and keeping a job. “It was hard, but the guilt was too overwhelming just thinking about getting high when there was a baby growing inside of me,” said Katie. She moved into her mother’s home when she was eight months pregnant, and she and Kayley remain there today. “Mom has been the biggest support for me and for Kayley,” said Katie.

As Kayley continues to grow, Katie continues to mature. Having completed her GED, Katie has her first semester’s worth of accounting courses at the Community College of Denver under her belt, and, Katie adds with pride, “I earned straight A’s.” Now she is making plans to work toward a four-year degree. Ultimately, said Katie, “I hope to be able to support Kayley better and not have to depend on so many other people.”

Sometimes, says Kim, she has to remind Katie how far she has come. “Initially, two years seems like forever to a young mother-to-be – a huge commitment.” But the hard work is evident. “I would recommend this program to anyone – young or old,” said Katie. “Everyone could benefit from this program. I know it has really made me be a better mom.”
In 1999, The Trust launched a six-year, nearly $15 million set of initiatives to support school environments that help students thrive.

An evaluation of the Safe Communities~Safe Schools Initiative is helping to determine the extent to which safe-school planning affects overall school climates and students’ attitudes and behaviors.

A string of violent incidents and school shootings in Colorado and other states has resulted in an intense focus on the issue of school safety. After instituting zero-tolerance policies, adding security officers, installing metal detectors and other similar measures, many schools and communities now are seeking preventative efforts to address the school climate.

The Safe Communities~Safe Schools (SCSS) Initiative – a joint effort of The Colorado Trust and the Center for the Study and Prevention of Violence at the University of Colorado at Boulder (CSPV) – was developed to help communities and schools design individualized safe-school plans. Over the past two years, CSPV has responded to more than 2,500 requests for assistance from school representatives and community members across Colorado.

“The key to a safe school is creating a welcoming, supportive environment with clear guidelines for appropriate behavior that are enforced fairly and consistently,” said Jane Grady, assistant director of CSPV. “Establishing a safe-school plan is a long-term, systematic and comprehensive process.”

By providing increased awareness, targeted information and hands-on assistance, the Safe Communities~Safe Schools Initiative is helping to create and maintain a more positive and welcoming school climate where teachers can teach and students can learn.
About four years ago, the Sheridan School Safety Task Force was formed to help address area school and community concerns about school security and student safety. In this small, low-income community south of Denver, representatives from area schools, law enforcement agencies, mental health providers and social service agencies have made a strong commitment to meet monthly to discuss community and family issues that are reflected in schools.

Under The Trust’s Safe Communities–Safe Schools Initiative, this community task force worked to identify community and school needs. Each of the five schools in the district was assessed through surveys administered to students, teachers, support staff, administrators, parents and community members.

Based on the survey results, everyone agreed that bully-proofing was an important starting point. “It is not that there are a high number of bullies here,” said Tina Podolak, director of the Sheridan Family Resource Center, “but we need to help our community understand how to respond to those that exist. We know that a small number of bullies can cause big problems.”

It was important to task force members that their efforts were data driven, and that there was proof that any programs they put in place could make a difference. The Center for the Study and Prevention of Violence has been key in doing that, says Podolak.

Sheridan residents felt their work needed to start at the school level. Each school formed a “civility team,” with parent, teacher, student and staff representatives serving on each team. Additionally, Sheridan High School’s Student Leadership Team – the Ram Republic – has taken a lead role in regularly teaching their peers, reaching out to younger students and even training their teachers and parents about bullying. While the high school students don’t feel that violence is a big issue in their school or community, they see the bully-proofing work as “insurance,” saying “it’s better to be safe than sorry.” “By raising awareness,” the students said, “people can’t say they didn’t know better.”

“IT IS NOT THAT THERE ARE A HIGH NUMBER OF BULLIES HERE, BUT WE NEED TO HELP OUR COMMUNITY UNDERSTAND HOW TO RESPOND TO THOSE THAT EXIST. WE KNOW THAT A SMALL NUMBER OF BULLIES CAN CAUSE BIG PROBLEMS.”

“Bully proofing is the tip of the iceberg,” said Tina, “but an important piece of our school reform efforts. We can’t fully address academic issues unless people feel safe. Physical aggression is a big problem, it is part of our society – not just a school problem.”
The Colorado Trust is funding a ten-year, $8 million series of initiatives designed to strengthen the system of care for Colorado’s medically underserved population.

Evaluations are helping to determine the effectiveness of Community Voices in reducing hospitalizations and improving the health of at-risk populations.

Almost 90,000 Denver residents do not have health insurance. “A lack of insurance significantly affects people’s ability to access health care services,” said Liz Whitley, director of Community Voices, which is based at Denver Health. To help Denver residents access health care services, the program works to increase enrollment in publicly-funded health insurance plans and provides community outreach about health insurance options. The Colorado Trust works in partnership with the W.K. Kellogg Foundation to support Community Voices.

Community Voices also has a case management program for chronically ill adults. Eligible clients are those who have had multiple admissions to Denver Health. Once patients are enrolled in Community Voices, they work closely with a case manager – a social worker or nurse – to identify and remove any barriers to good health they may face, including a lack of understanding of the health care system, homelessness, inadequate resources, substance abuse or behavioral health problems. “Community Voices works to change public policy around health program funding as another strategy to break down barriers to health care,” Liz said.

“The Community Voices case management program has been very successful,” she reported, “and we’ve been able to help many people significantly improve their lives.”
In just 700 days, David Stradley’s life has changed significantly. The change is due in large part to his own determination to become sober and create a new life for himself, but also because of Community Voices, a case-management program offered by Denver Health. When David became a client of Community Voices two years ago, he had been homeless for more than seven years. “I was pretty ragged,” David admitted. “I was on the streets and I was drinking, and my health was miserable.” His many health problems – in addition to his alcoholism – prevented him from working even part-time.

David was picked up frequently by Denver C.A.R.E.S., the detox unit of Denver Health. Once David had received inpatient care at Denver Health three times, he was eligible for the Community Voices program. Rolf Stavig, David’s case manager, at first helped him schedule and keep medical appointments and refill medications. “It wasn’t always easy to help him,” Rolf said. “He wasn’t responsible and didn’t show up for a lot of his appointments.”

Then, after one of David’s stays in the hospital, Rolf arranged for him to be discharged to the Denver Rescue Mission, which has some beds reserved for people who are too ill to work. The Mission’s New Life Program helped David through his difficult withdrawal from alcohol. The program also offered him counseling, addiction therapies and assistance with continuing education and job placement. For 18 months, David lived and held a full-time job at the mission, and managed to save enough money to buy himself a new computer. He graduated from the program in January and is soon to receive a gift from the Denver Rescue Mission to commemorate his accomplishment: a donated car, the first one David has owned in more than 11 years.

Profile

Now that David’s health is stable, he is working as an engineer at a company in Denver and lives in an apartment. He also is working on starting a new business, which would offer a series of on-line classes to business people interested in getting their company on the Internet. And, Rolf noted, “He’s become a resource for other people.”

Every day being without alcohol gets easier, and David is enjoying the new life he’s worked hard to create. He reflected, “Now I can actually make a change for the positive. And it’s a pleasure, it really is.”

“I WAS ON THE STREETS AND I WAS DRINKING, AND MY HEALTH WAS MISERABLE.” HIS MANY HEALTH PROBLEMS – IN ADDITION TO HIS ALCOHOLISM – PREVENTED HIM FROM WORKING EVEN PART-TIME.
The Colorado Trust’s seven-year, $3.9 million Colorado Immunization Initiative works to improve immunization rates for children and adults.

Evaluations are tracking changes in the immunization rate, gauging physicians’ and nurses’ perceptions of the immunization project and helping to improve outreach to minority communities.

Immunizing both children and adults against deadly diseases continues to be a challenge in Colorado. In 2001, more than 25% of Colorado children were missing at least one shot, ranking Colorado 54th in the nation for fully-immunized two-year-olds. And during last year’s flu season, more than 1,500 Coloradans contracted influenza, which typically can be prevented by a simple vaccine.

**ADULT**

In just three months’ time, the Visiting Nurse Association (VNA) managed to vaccinate more than 1,600 minority adults against influenza. At churches and community centers, association nurses offered the vaccines free of charge. “We also worked with health care providers throughout Denver to target communities that would particularly benefit from our services,” said Martha de Ulibarri, vice president of community relations and development for the VNA.

In June, the VNA will begin to offer educational services – including classes and materials – and health screenings to members of minority communities. The educational services will emphasize health promotion and disease prevention for a number of chronic health problems.

**CHILD**

The Trust’s Colorado Immunization Initiative funds efforts to work toward fully immunizing at least 90% of Colorado children and immunizing more Denver-area adults from minority populations against influenza and pneumonia. In 2001, the Colorado Children’s Immunization Coalition worked in five communities around the state to increase immunization rates through technology, practitioners and public policy. “While we still have a way to go before at least 90% of the state’s kids are fully immunized, we’ve made big strides toward our goals in these five communities,” said Marti Sharp, executive director of the coalition.
Profile

ADULT
Fernando Valadez Macias, a diabetic for 10 of his 42 years, has had enough experience with needles during blood sugar testing to know he doesn’t like them. So when his wife, Belen Chavez, encouraged him to get a flu shot through a program of the Visiting Nurse Association (VNA), the family arranged for their parish nurse to immunize Fernando at home. Anita Kennedy of the Annunciation Catholic Church was happy to do so because the vaccine is particularly recommended for people who suffer from diabetes.

“Diabetes is a chronic health condition, and anyone with a chronic health condition is at increased risk for influenza,” explained Janet Jameson, project manager for the Visiting Nurse Association. In the predominantly Hispanic parish where the Annunciation Catholic Church is located, diabetes is prevalent.

The VNA worked throughout Denver over a three-month period to vaccinate more than 1,600 minority adults against influenza. Throughout the two-and-a-half year Colorado Trust-funded program, the VNA will work in underserved minority Denver communities to offer vaccines, screenings and health education services. Janet said, “We want the program in the neighborhoods, to really reach the people in need.”

CHILD
With funds from The Colorado Trust and a lot of determination, parents, educators, health care providers and other community members have successfully worked together to increase the number of children immunized in Otero, Bent and Crowley counties, located in southeastern Colorado.

The first step toward the goal of immunizing more children was to recruit as many physician’s offices in the three counties as possible. “From the start, physicians were very receptive,” said Lorene Nelson, nursing director for the Otero County Health Department and the area program coordinator for the Colorado Children’s Immunization Coalition Initiative. “Every physician’s office that administers childhood immunizations in the tri-county area is involved with us.”

One reason physicians are so enthusiastic about the program is that it helps them stay abreast of the many and constant changes in immunization schedules, requirements for school-age children and even the kinds of immunizations given. Instead of reading an entire text on childhood immunizations, for example, busy physicians can call the immunization program and receive the essential information.

The effort offers parents incentives to bring their children’s immunization records with them to well-child visits, and awards prizes when their child is immunized. The program also works with people and businesses in the three counties to educate the community at large about the importance of children’s immunizations.

“We’ve worked together to put a lot of focus on immunization in the community,” said Lorene. The numbers show the program’s success. In Crowley County, the number of one-year-olds who had received the appropriate vaccines was 79% in 2000. Now, a year later, 90% of one-year-olds have been immunized.
HISTORY
The Colorado Trust was established in 1985 to serve the people of Colorado. As a grantmaking foundation, The Trust was endowed with the proceeds of the sale of Presbyterian/St. Luke’s Medical Center. The work of The Trust focuses on improving the health and well-being of the people of the state, using a broad definition of health that looks beyond the absence of disease to address underlying factors that affect quality of life. Initiatives have addressed a wide range of issues, from violence prevention, health promotion, early child development and the needs of immigrant and refugee families.

GRANTMAKING PROCESS
Since 1990, The Trust has managed its grantmaking by an initiative process. Initiative-based giving means that The Trust’s grantmaking is strategically focused on specific goals and objectives that assure accountability for results. Initiatives serve grantee organizations of all sizes and offer flexible, long-term support that provides a full palette of resources, including multi-year grant funds, technical assistance, networking for grantees and evaluations. By taking this approach, The Trust is able to support grantees over longer-than-usual periods of time and maximize their ability to bring about positive, sustainable change.

DETERMINING NEEDS
The Trust continually seeks to understand the current issues and emerging needs of the people of Colorado. This is accomplished in a number of ways, such as by conducting environmental scans, examining trends and data, talking with citizens and community leaders, and soliciting input from grantees. Based on what is learned, possible initiative strategies are developed and presented to the board of trustees for its consideration. When the board approves an initiative, The Trust announces the new funding opportunities to communities across the state.
COMMUNICATING RESULTS

The Colorado Trust is committed to sharing and disseminating what is learned through its grantmaking with grantees, the general public and those interested in learning from Trust initiatives. Information is available through numerous publications, seminars and via the website, www.coloradotrust.org.
**COLORADO HEALTHY PEOPLE 2010** helps Coloradans learn about and take steps to lead healthier, longer lives, and to decrease health disparities among different populations. (Approved by the Board of Trustees in 2001, this initiative begins in 2002; however, a series of preliminary tobacco use prevention meetings took place in 2001.)

**Total commitment (2002*-2005): $7.9 million**

**Distributed in 2001: $86,814**

**COLORADO IMMUNIZATION INITIATIVE** supports efforts to vaccinate both adults and children. The Colorado Children’s Immunization Coalition, a statewide coalition of health care professionals, insurers, policymakers and advocates for children, is working to significantly improve the numbers of Colorado kids who are fully immunized against infectious diseases. An evaluation of this portion of the initiative is being conducted by OMNI Institute to determine any changes in immunization rates. Additionally, the Visiting Nurse Association is striving to vaccinate more than 7,500 Denver minority adults over the course of this initiative, and to increase the number of health screenings, health education classes and health information offered to adults in minority communities. Carla King & Associates, Inc. is conducting an evaluation for the purpose of developing more effective programming and improving outreach to minority communities.

**Total commitment (1996-2004): $3.9 million**

**Distributed in 2001: $345,336**

**COLORADO MEDICALLY UNDERSERVED INITIATIVES** are designed to strengthen the system of care for Colorado’s medically underserved population. This funding helps to support a wide array of projects across the state, as noted below.

**Total commitment (1993-2003): $8 million**

**Distributed in 2001: $1,165,650**

**Child Health Advocates** (2000-2001) works to increase enrollment in the Child Health Plan Plus, a low-cost health insurance and managed health care plan that is made available to low-income children and teens who are not eligible for Medicaid.

The **Coalition for the Medically Underserved** (1997-2002), comprised of more than 150 organizations and individuals, is working to develop and implement a plan to improve access to affordable, quality health care for all Coloradans.

The **Colorado Children’s Campaign** (2000-2002) promotes the well-being of all children through research and public awareness, with a particular emphasis on children’s health, safety and education.

The **Colorado Rural Outreach Program** (2000-2002) works to recruit and retain adequate numbers of physicians in rural Colorado communities by providing loan repayment assistance and temporary help so rural doctors can take advantage of continuing education classes.

**Community Voices** (1998-2003) – funded in partnership with the W.K. Kellogg Foundation – works to improve access to health care services through improvements in community outreach, case management and enrollment in publicly-funded health insurance plans. Administered by Denver Health, the program serves people in the Denver area who may be homeless, have inadequate resources, suffer from substance abuse or have behavioral health problems.

**Denver’s Best Babies** (1999-2003), which is offered at Denver Health, strives to improve the birth outcomes, health and cognitive development of babies born to mothers in low-income Denver neighborhoods. Trust funding supports a comprehensive evaluation of this program by Denver Health, including a look at the effectiveness of case managers and home visitation as means to reduce the low birth weight rate and improve neonatal outcomes.

The **Family Health Care Collaborative** (2000-2003) integrates mental health and primary care for low-income people who are uninsured or underinsured in the Mesa County area through the Marillac Clinic. This effort is provided in conjunction with the Robert Wood Johnson Foundation Local Funding Partners Program. An evaluation is being conducted by the Marillac Clinic to track and measure changes in health-related quality of life, numbers of untreated mental illnesses, numbers of emergency hospitalizations and specific chronic disease conditions.
Strengthening Families

ASSETS FOR COLORADO YOUTH INITIATIVE (ACY) provides young people with positive experiences, opportunities and values to help them grow into healthy, responsible, caring adults. ACY offers grants, technical assistance and networking opportunities to communities, parents, schools and youth organizations. The evaluation of this effort, being conducted by OMNI Institute, is designed to explore the role of ACY as a catalyst for helping young people develop positive assets.

**Total commitment (1997-2002):** $10 million

**Distributed in 2001:** $555,258

Grantees that have received funding through this effort:

- Asian Pacific Development Center (Denver, Arapahoe and El Paso counties)
- Boulder County Prevention Connection (Boulder County)
- Boys and Girls Clubs (Colorado)
- Catholic Charities Mulroy Neighborhood Center (Denver)
- Cheltenham Elementary School (Denver)
- Cherry Creek School District (Aurora, Cherry Hills Village, Glendale, Greenwood Village and unincorporated Arapahoe County)
- City of Aurora Office of Youth Development (Aurora)
- City of Longmont (Longmont)
- Cleo Parker Robinson (Denver)
- Colorado Children’s Trust Fund (Colorado)
- Colorado Department of Public Health and Environment (Colorado)
- Colorado Parks and Recreation Department (Colorado)
- Colorado State University Cooperative Extension, 4-H Youth Development (Colorado)
- Colorado Statewide Parent Coalition (Colorado)
- Cross Community Coalition (Elyria, Swansea and Globeville neighborhoods of Denver)
- Denison Montessori School (Denver)
- Denver Indian Center (Denver’s Native American community)
- Eagle Lodge (Denver)
- Family Visitor Program (Garfield County)
- Foothills Parks and Recreation Department (Jefferson County)
- Full Circle Intergenerational Project, Inc. (Pueblo, Lake and Denver counties)
- Girl Scout Councils of Colorado (Colorado)
- GLOBEVILLE COMMUNITY JUSTICE COUNCIL (northeast Denver)
- Grand Futures Prevention Coalition (Routt County)
- GREELEY YOUTH INITIATIVE (Greeley)
- Healthy Mountain Communities (Garfield, Pitkin and western Eagle counties)
- Larimer County Healthier Communities Coalition (Larimer County)
- Las Animas Community Center (Bent, Crowley and Otero counties)
- Latino Anglo Alliance (Mesa County)
- Mi Casa Resource Center for Women (Denver)
- Northeast Colorado Health Department (Kit Carson, Logan, Morgan, Sedgwick, Lincoln, Phillips, Washington and Yuma counties)
- Northeast Women’s Center (northeast Denver)
- Planned Parenthood (Denver)
- Rainbow Alley (Denver)
- Seniors! Inc. (Las Animas County)
- Sojourner Charter Middle School (Boulder)
- Southern UTE Community Action Programs, Inc. (Archuleta and La Plata Counties, and the Southern UTE Reservation)
- Summit Prevention Alliance (Summit County)
- Teen Pregnancy Prevention Initiative (Montrose County)
- The Wright Stuff Foundation for Rural Youth and Community (San Miguel, Ouray and western Montrose counties)
- Thompson Valley Preschool, Inc. (Loveland)
- Urban League of Metro Denver (Denver)
- Urban League of Pikes Peak Region (Colorado Springs)

YMCA Garden Ranch Center (Colorado Springs)
YMCA of Metro Denver (Denver)

COLORADO HEALTHY STEPS INITIATIVE offers families a comprehensive range of services designed to help parents foster the healthy growth and development of their young children. Begun by the Commonwealth Fund, Trust funds support Healthy Steps programs at Primary Care Partners in Grand Junction and Kaiser Permanente of Westminster. A national evaluation is being conducted by the Johns Hopkins University Bloomberg School of Public Health to determine whether Healthy Steps improves child health and development.

**Total commitment (1997-2004):** $2.4 million

**Distributed in 2001:** $179,065

EDUCARE COLORADO works to support children in Colorado by increasing awareness of the importance of early childhood learning, rating and improving the quality of existing child care programs and working to increase funding for early childhood education. An evaluation is being conducted by RAND Corporation and OMNI Institute to help determine the effect of Educare’s activities on the overall quality of child care and the early learning experiences and school performance of children.

**Total commitment (1998-2005):** $7.6 million

**Distributed in 2001:** $1,224,217

HOME VISITATION INITIATIVE/INVEST

**2001 ANNUAL REPORT**
IN KIDS funds the Nurse-Family Partnership, a program to improve the lives of mothers and their children through visits from nurses to low-income, first-time expectant mothers on a weekly or bi-weekly basis, starting as early as possible during pregnancy and continuing until the child’s second birthday. Invest in Kids, a nonprofit organization, has worked with local community collaboratives to make the program available to families in 38 Colorado counties.

An evaluation is being conducted by Dr. Carl Larson of the University of Denver to look at the process of bringing this model from a controlled experimental setting to full implementation in communities across the state.

**Total commitment (1993-2003): $11.7 million**

**Distributed in 2001: $524,902**

**PALLIATIVE CARE INITIATIVE** is designed to improve palliative care – compassionate, comprehensive care for people with progressive, chronic, life-threatening or terminal medical conditions – in Colorado communities. Overseen by a coordinating agency, the Centura Health System, eight networks of care organizations are working together to address the complex physical, social and spiritual needs of patients and their families. An evaluation is being conducted by National Research Center, Inc. to determine if patient and family care improves as a result of the coordination of care through palliative care networks.

**Total commitment (2000-2003): $3.7 million**

**Distributed in 2001: $782,385**

**SENIOR WELLNESS INITIATIVE** is designed to help seniors take active roles in maintaining their health and well-being. At wellness conferences offered around the state, teams of older adults from Colorado communities learn about issues related to mental, physical, emotional and spiritual health. With a small stipend from the initiative, the teams of seniors develop and implement wellness projects in their communities using the skills and knowledge they’ve gained during the conferences. An evaluation to track the work of project teams implementing wellness programs in their local communities is being conducted by Sage Networks.


**Distributed in 2001: $326,691**

Grantee communities:

- Aspen
- Aurora
- Boulder
- Broomfield
- Colorado Springs
- Jefferson
- Lafayette
- Las Animas
- Norwood
- Pitkin County

**SUPPORTING IMMIGRANT AND REFUGEE FAMILIES INITIATIVE** provides support for the positive social adjustment of immigrants and refugees through critical services such as counseling, English as a Second Language classes, support groups and parenting classes. This initiative also supports the creation of an interpreter bank to ensure a supply of quality interpreters and to provide organizations with interpreters. An initial two-year, qualitative evaluation is being conducted by REFT Institute and LARASA to explore how immigrants and refugees experience services provided by the grantee agencies. Findings from this assessment will direct the evaluation conducted during the last three years of the initiative. The Spring Institute for International Studies is the coordinating agency for both components of the initiative.

**Total amount (2000-2005): $7.4 million**

**Amount distributed in 2001: $959,939**

Grantees:

- A.F. Williams Family Medicine Center (metropolitan Denver area, Colorado Springs and Grand Junction)
- Asian Pacific Development Center (El Paso County)
- Adult Education Center of Durango/La Plata Unity Coalition (Four Corners region)
- Boulder County Immigrant Collaborative (Boulder and Weld counties)
- Catholic Charities Northern (City of Greeley and Weld County)
- Catholic Charities Pueblo (Crowley, Otero and Pueblo counties)
SUPPORTING SCHOOLS INITIATIVES are devoted to helping students thrive in schools throughout Colorado. This funding helps to support a wide array of initiatives across the state, as noted below.

**Total commitment (1999-2005): $14.4 million**

**Distributed in 2001: $2,923,559**

The After-School (2000-2005) initiative serves children between fourth and ninth grades by creating multi-faceted, culturally appropriate programs that promote positive youth development. Programs include social and recreational skill-building, such as leadership development, mentoring, sports activities, academic support and development of computer skills. An evaluation of this initiative is being conducted by National Research Center, Inc. to assess the effectiveness of positive youth development strategies at each site.

Grantees:

- Adams 12 Star Schools (Adams County)
- Archuleta School district (Archuleta County)
- Asian Pacific Development Center (Aurora)
- Aspen Ballet Company and School (Pitkin County)
- Black Canyon Boys and Girls Club (Montrose County)
- Boys and Girls Club of Pueblo County and Lower Arkansas Valley (Pueblo County)
- Canon City Metro Park and Recreation (Freemont County)
- City of Cripple Creek Park and Recreation (Teller County)
- City of Longmont – Division of Youth Services (Longmont)
- Colorado State University Cooperative Extension (El Paso County)
- Community Heath Education Services – Jammin’ in Northeast Denver (Denver)
- Cross Community Coalition (Denver)
- Durango Latino Education Coalition (La Plata County)
- Escuela Tlateloloco (Denver)
- Estes Valley Recreation and Park District (Larimer County)

**FACT Foundation (Mesa County)**

**Fishers Peak YMCA (Las Animas County)**

**GANAS (Denver)**

**Jewish Community Center of Denver (Denver)**

**La Plata Family Centers Coalition/SUCAP (La Plata County)**

**Lake County School District (Lake County)**

**Metro Black Church Initiative (Denver)**

**Mi Amigo – Valle de Sol (Conejos County)**

**Mile High United Way (Denver)**

**Moffat County Partnership (Conejos County)**

**Park County RE-2 School District (Park County)**

**Pikes Peak YMCA (El Paso County)**

**Plateau School District RE-5 (Logan County)**

**Salvation Army (El Paso County)**

**Sojourner School (Boulder County)**

**St. Andrew Avelino Youth/Family Center (Costilla County)**

**UTE Mountain Ute Tribe (Montezuma County)**

**CASASTART (1999-2002), which was developed by the National Center on Addiction and Substance Abuse (CASA) at Columbia University in New York, is a neighborhood-based, school-centered program that brings together schools, health and social service agencies and law enforcement to keep high-risk students, ages 8 to 13, drug- and violence-free. CASA is evaluating this project to determine whether the program makes a positive impact on the children who participate in the program.**

The Gates Small School Initiative at Manual High School (2001-2002) is helping to restructure Denver’s Manual High School into three small, separate schools: Millennium Quest Science Academy and the Math, Science and Medicine Program of Excellence; Leadership Academy and the Business and Government Studies Program of Excellence; and the Arts and Cultural Studies Academy and the Language, Arts and Behavioral Sciences Program of Excellence. The initiative was created by The Bill and Melinda Gates Foundation; Trust funding is being used to support school leaders as they transition to smaller schools.
VIOLENCE PREVENTION INITIATIVES support efforts to provide education about violence, understand and address youth handgun violence, reduce teen suicide and understand suicide-related needs and available prevention resources, as noted below.

**Total commitment (1995-2002):** $8.5 million

**Distributed in 2001:** $467,332

The Preventing Youth Handgun Violence (1998-2002) initiative provides support for two pilot projects to integrate handgun violence prevention strategies into existing programs that work with young males up to the age of 19. The Center for the Study and Prevention of Violence is conducting an evaluation to determine whether the intervention is effective in reducing youths’ access to and use of handguns.

**Grantees:**
- The Conflict Center (Denver)
- Project PAVE (Promoting Alternatives to Violence through Education) in partnership with Catholic Charities (Denver)

Through the Public Education Campaign (1995-2001), The Trust worked with the Rocky Mountain Public Broadcasting System (KRMA-TV, Channel Six) to develop a statewide campaign to educate communities, organizations, families and children about violence and to develop programming to teach media literacy skills.

**Two Suicide Prevention (2000-2002) efforts seek to help Colorado understand and address the high rate of suicide in the state.** The Trust partnered with the Colorado Office of Suicide Prevention to collect, examine and analyze information to more fully understand the suicide-related needs and resources in the state. Additionally, in partnership with Mile High United Way, The Trust provides support for Colorado LINK, a group of culturally diverse organizations led by the Mental Health Association of Colorado, which has put in place a school-based suicide-prevention program at Denver Public Schools’ North and East High Schools and at Urban Peak, a shelter for homeless youth. An evaluation of the Colorado LINK effort is being conducted by OMNI Institute to look at the impacts of the education program and the counseling component.

**Volunteers for Rural Seniors**

This initiative supports independent living for seniors by providing basic services such as transportation, help with chores and minor home repairs.

**Total commitment (1995-2001):** $2.7 million

**Distributed in 2001:** $156,821

**Grantees:**
- Bent County Nursing Services (Las Animas)
- Brighton Senior Center
- Bristlecone Home Care and Hospice (Frisco)
- Center for Independence (Montrose)
- Christian Service Ministry (Strasburg)
- Church of the Nazarene (Karval)
- City of Fort Lupton and Weld County School District
- Cloud City Senior Services (Leadville)
- Colorado State University Cooperative Extension (Holyoke)
- Costilla County Nursing Service (San Luis)
- Del Norte School District C-7 (Rio Grande County)
- Gunnison School District RE-1J (Gunnison County)
- Hayden School District RE-1 (Routt County)
- Huron Middle School (Northglenn)
- Lake County School District RE-1 (Lake County)
- Lincoln Junior High School (Fort Collins)
- Mesa County District #51 (Mesa County)
- Montrose County District RE-1J (Montrose County)
- Mountain Valley School District RE-1 (Saguache County)
- Ranum High School (Adams County)
- Rose Hill Elementary School (Commerce City)
- Sheridan School District (Englewood)
- Vivian Elementary School (Lakewood)
- West Valley Alternative High School (Colorado Springs)
- William Smith High School (Aurora)

**Safe Communities–Safe Schools (1999-2002)**

provides schools and communities with information, resources and technical assistance to put in place safe-school plans. The Center for the Study and Prevention of Violence serves as the coordinating agency for this initiative, and is conducting an internal evaluation to understand the impact of safe-school planning on overall school climate and on attitudinal and behavioral changes in students.

**Grantees:**
- Central High School (Pueblo)
- Del Norte School District C-7 (Rio Grande County)
- Gunnison School District RE-1J (Gunnison County)
- Hayden School District RE-1 (Routt County)
- Huron Middle School (Northglenn)
- Lake County School District RE-1 (Lake County)
- Lincoln Junior High School (Fort Collins)
- Mesa County District #51 (Mesa County)
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- Sheridan School District (Englewood)
- Vivian Elementary School (Lakewood)
- West Valley Alternative High School (Colorado Springs)
- William Smith High School (Aurora)

**Strengthening Families (continued)**
Collaborative exploration of Colorado health information center (Rose Community Foundation, as fiscal agent, with The Colorado Trust and Caring for Colorado Foundation) - $10,000
Council on Foundations - $34,600
Hispanics in Philanthropy - $50,000
Memorial Contributions - $1,000
New York Community Trust – September 11 Relief Fund - $100,000
RAND/Promising Practices Network - $50,000

Distributed in 2001: $245,600

In addition to its grantmaking, The Colorado Trust makes other distributions to support charitable purposes in Colorado. As a result of its historical relationship with both the Colorado Episcopal Foundation and the Presbyterian Church of Denver, The Trust makes annual distributions to these churches for charitable activities of their choice. The foundation also matches contributions to charitable organizations made by members of the board of trustees and staff, and makes directed contributions to charitable organizations designated by trustees and officers of The Trust. In 2001, such contributions were made to more than 220 organizations across the state.

Colorado Episcopal Foundation
Distributed in 2001: $593,291
Presbytery of Denver
Distributed in 2001: $593,291
Trustee/Employee Matching Contributions
Distributed in 2001: $137,915
Directed Contributions
Distributed in 2001: $789,500
Former initiatives & prior year payments distributed in 2001: $3,056,076

The following organizations received funding to improve handicap accessibility:
Arkansas Valley Community Center (La Junta)
Town of Cedaredge
Centennial Mental Health Center (Limon)
Cloud City Senior Services (Leadville)
Colorado Mountain College Senior Program (Glenwood Springs)
Community Health Clinic (Dove Creek)
Costilla County Nursing Services
Creede Baptist Church
Evangel Assembly of God (Cortez)
Fleming United Methodist Church
Genoa United Methodist Church
Healthy Beginnings Prenatal Program (Glenwood Springs)
HUERFANO LAS ANIMAS AREA COUNCIL OF GOVERNMENTS (TRINIDAD)
KEEFE MEMORIAL HOSPITAL (CHEYENNE WELLS)
KREMMLING MEMORIAL HOSPITAL DISTRICT
NEDERLAND COMMUNITY CENTER
NORTHEAST COLORADO HEALTH DEPARTMENT (STERLING)
PROSPECT HOME CARE-HOSPICE, INC. (WOODLAND PARK)
Town of Rangely - Senior Housing
Rifle Senior Center/Senior Programs
Rio Blanco RE-1 School District (Meeker)
Sacred Heart Catholic Church (Fruita)
San Luis Valley Christian Community Services (Alamosa)
Senior Housing Options, Inc. (Parachute)
Senior’s Resource Center Mountain Services (Evergreen)
Southeast Colorado Hospital District (Springfield)
St. Mary’s Catholic Church (Walsenburg)
Tri-Valley Senior Citizens Association (Bennett, Byers, Deer Trail and Strasburg)
Upper Arkansas Area Council of Governments (Chaffee, Custer, Fremont and Lake counties)
Washington County Helping Hands Safehouse (Akon)
Wee Care Center (Hotchkiss)

SPECIAL PROJECTS & OTHER DISTRIBUTIONS
The Colorado Trust Fellows Program is a partnership between The Trust and Regis University to prepare future leaders to be strong stewards of Colorado nonprofit organizations. The fellows attend the Master of Nonprofit Management program at Regis University, conduct an internship with a nonprofit organization and participate in the interactive leadership development program.

Distributed in 2001: $311,631
# The Colorado Trust

## Consolidated Statements of Financial Position

**December 31, 2001 and December 31, 2000**

### ASSETS

<table>
<thead>
<tr>
<th>Item</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash, money market funds and U.S. Treasury Bills</td>
<td>$12,479,593</td>
<td>$19,276,516</td>
</tr>
<tr>
<td>Corporate bonds</td>
<td>53,173,445</td>
<td>42,063,446</td>
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<tr>
<td>U.S. government bonds and notes</td>
<td>38,946,029</td>
<td>52,694,913</td>
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<tr>
<td>Common and preferred stocks</td>
<td>144,908,131</td>
<td>146,639,859</td>
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<tr>
<td>International investments</td>
<td>76,904,178</td>
<td>80,433,540</td>
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<tr>
<td>Real estate investments</td>
<td>46,279,979</td>
<td>52,122,725</td>
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<tr>
<td><strong>Total investments</strong></td>
<td><strong>372,691,355</strong></td>
<td><strong>393,230,999</strong></td>
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<tr>
<td>Cash in bank</td>
<td>842,308</td>
<td>4,702,977</td>
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<tr>
<td>Due from fiscal agents for securities with settlements pending</td>
<td>943,185</td>
<td>13,092,072</td>
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<tr>
<td>Dividends and interest receivable</td>
<td>2,346,270</td>
<td>2,428,027</td>
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<tr>
<td>Furniture and equipment, net of accumulated depreciation</td>
<td>210,093</td>
<td>156,865</td>
</tr>
<tr>
<td>Other assets</td>
<td>519,857</td>
<td>240,548</td>
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<tr>
<td><strong>Total assets</strong></td>
<td><strong>377,553,068</strong></td>
<td><strong>413,851,488</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Due to fiscal agents for securities with settlements pending</td>
<td>$936,866</td>
<td>$18,633,573</td>
</tr>
<tr>
<td>Accrued and other liabilities</td>
<td>821,695</td>
<td>668,544</td>
</tr>
<tr>
<td>Grants payable</td>
<td>26,619,367</td>
<td>24,317,245</td>
</tr>
<tr>
<td>Accrued federal excise taxes</td>
<td>103,352</td>
<td>1,457,784</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>28,481,280</strong></td>
<td><strong>45,077,146</strong></td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td><strong>$349,071,788</strong></td>
<td><strong>$368,774,342</strong></td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>$377,553,068</strong></td>
<td><strong>$413,851,488</strong></td>
</tr>
</tbody>
</table>
# The Colorado Trust
## Consolidated Statements of Activities and Changes in Net Assets
### December 31, 2001 and December 31, 2000

<table>
<thead>
<tr>
<th>Income</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dividends</td>
<td>$3,579,432</td>
<td>$2,362,604</td>
</tr>
<tr>
<td>Interest</td>
<td>7,307,508</td>
<td>5,660,322</td>
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<tr>
<td>Rent income</td>
<td>2,095,045</td>
<td>2,026,429</td>
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<tr>
<td>Distributions from real estate funds</td>
<td>870,773</td>
<td>2,332,843</td>
</tr>
<tr>
<td>Net realized gains (losses) on investments</td>
<td>(7,126,483)</td>
<td>36,671,817</td>
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<tr>
<td>Increase (decrease) in unrealized gains on investments</td>
<td>(2,668,528)</td>
<td>(51,255,361)</td>
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<tr>
<td>Total income (loss)</td>
<td>4,057,747</td>
<td>(2,201,346)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program expense</td>
<td>2,914,912</td>
<td>2,674,535</td>
</tr>
<tr>
<td>Investment expense</td>
<td>3,012,850</td>
<td>3,068,494</td>
</tr>
<tr>
<td>Grants expense</td>
<td>17,714,017</td>
<td>15,767,286</td>
</tr>
<tr>
<td>Federal excise tax</td>
<td>118,522</td>
<td>1,015,139</td>
</tr>
<tr>
<td>Total expenses</td>
<td>23,760,301</td>
<td>22,525,454</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Decrease in net assets</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>(19,702,554)</td>
<td>(24,726,800)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net assets, beginning of year</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>368,774,342</td>
<td>393,501,142</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net assets, end of year</th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>$349,071,788</td>
<td>$368,774,342</td>
<td></td>
</tr>
</tbody>
</table>
BOARD OF TRUSTEES

CHAIR
Jean C. Jones
executive director
Girl Scouts - Mile Hi Council

VICE CHAIR
Sister Lillian Murphy, RSM
president and CEO
Mercy Housing, Inc.

SECRETARY
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chairman and CEO
COPIC Insurance Company

TREASURER
Judith B. Wagner
president
Wagner Investment Management, Inc.

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principal
SB Clark, Inc.

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radiologist (retired)
Presbyterian/St. Luke’s Medical Center

WILLIAM N. MANIATIS, M.D.
urologist
Aurora Urology, P.C.

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Delta Dental Plan of Colorado

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